



Hospital Expansion and Strategic Goals



Our Mission

“In partnership with our community, we passionately advance the health of all individuals with an emphasis on quality, access, and compassion.”

Our Vision

“Through SummitCare we will build the healthiest community in the Nation”



What we do:

- **Critical Access Hospital:**
 - 24/7 Emergency Department, Inpatient Acute Department , Level II Cardiac Center, Level III Stroke Center, Level IV Trauma Care, Lab department, Radiology Department, Swing bed program, Inpatient Therapy, Respiratory Therapy
- **Inpatient Behavioral Health Facility:**
 - 16-bed involuntary treatment facility
- **Four rural health clinics:**
 - Family Medicine, OBGYN, Pediatrics, Internal Medicine, Urgent Care, Family Medicine Residency, low-barrier walk-in / MAT clinic, Mental Health clinic,
- **Specialty Services:**
 - Gastroenterology, Podiatry, Sleep Medicine, Infusion, Cardiology (January 2024), Pain Clinic (January 2024)
- **Wellness Center:**
 - Conference centers, community education classrooms, café with large production kitchen, Physical Therapy Gym with Rock Wall, 36 Primary Care clinics, Outpatient Lab, Outpatient Imaging, Outpatient Pharmacy
- **Population Health:**
 - Mobile clinics, patient transportation, outpatient nutrition, health coach, care coordinators, patient navigators, Food Rx, Exercise Rx, Blue Zones, and much more.....

Community Events Including:

- Medical Foundation Golf Tournament
- Ride the Harbor for Health – “Tour de Wellness”
- Health Fair / 5k Walk and Run
- Ladies Night Out
- Harbor Lights- Laser Light show
- Summit Fights Hunger



**Population
Growth**

Demographics

**Payment
Models**

Vision

CHNA

Mission



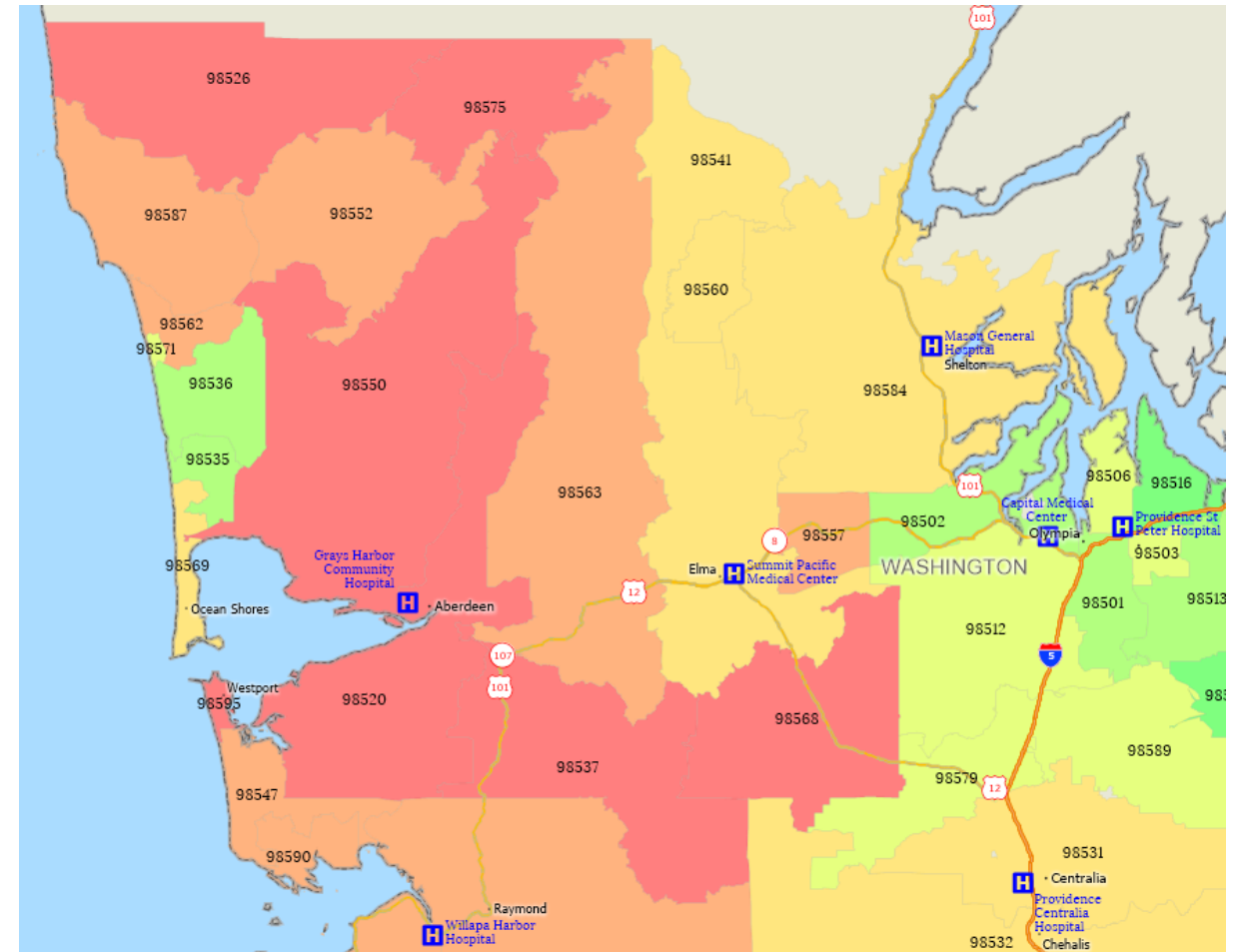
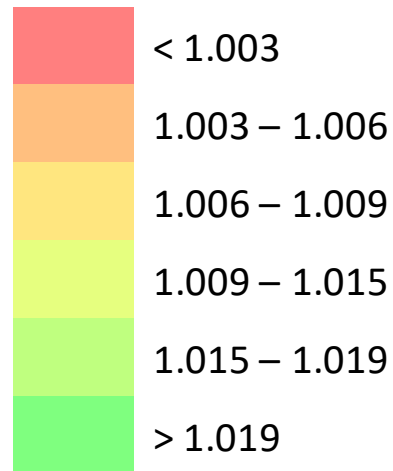
System of Health and Wellbeing

SPMC's PSA is anticipated to grow at rates slightly below those observed in Olympia

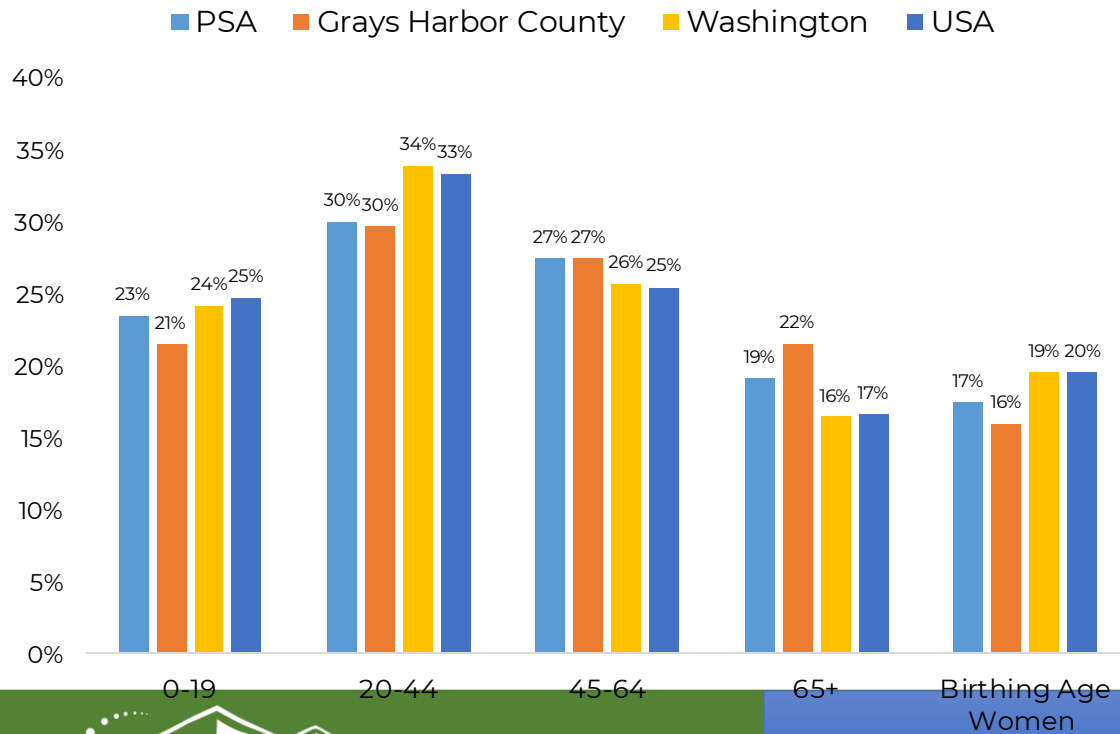
2020 – 2025 CAGR

- Higher growth rates diffuse along US-12 and WA-8 from Olympia to Elma, with much lower CAGR rates observed for western Grays Harbor County

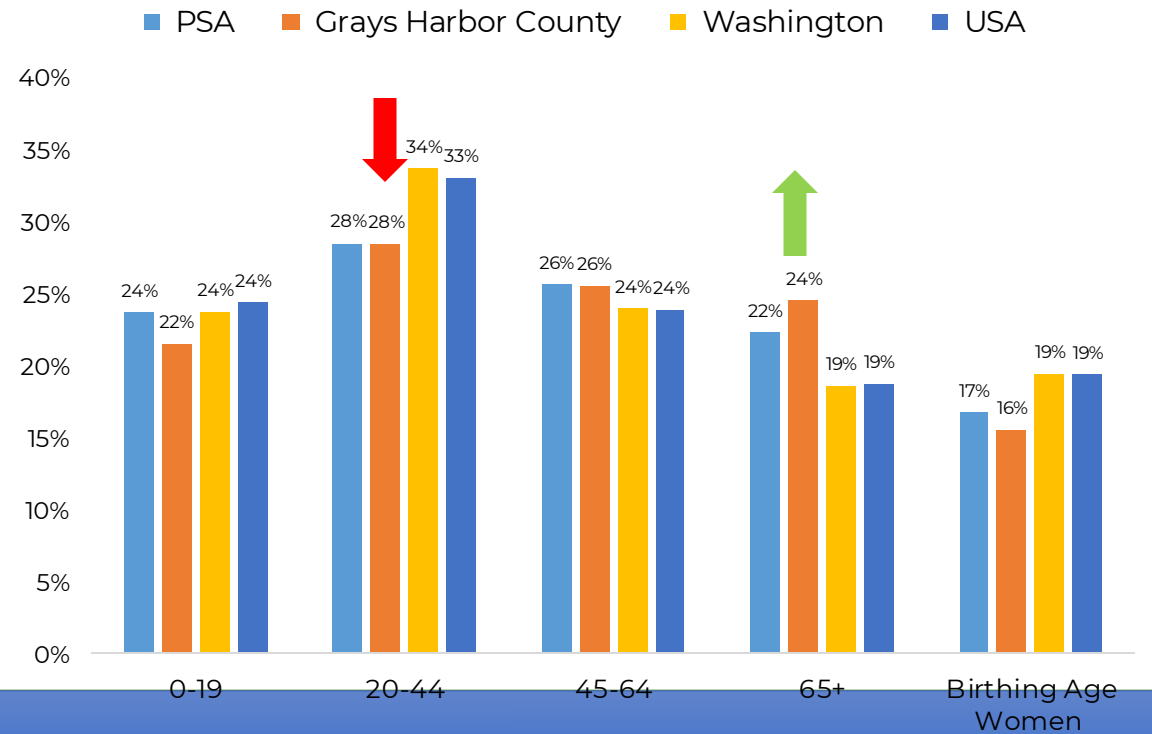
- SPMC leadership team decided on a CAGR of 1.01 to account for higher anticipated population growth



2020 Population Distribution



2025 Population Distribution



Hospital Expansion

- 30,000 square foot and 7,000 square-foot renovation will consist of:
 - ▶ expanding its existing facility to increase the number of acute care beds from 10 to 20 and allowing it to flex up to its license of 25 beds
 - ▶ renovation and expansion of the current emergency department from 10 to 16 treatment spaces to increase areas for triage and patient holding, provide designated mental health treatment rooms, increase trauma rooms, expand patient waiting
 - ▶ the relocation of the helipad to the facility's roof
 - ▶ expansion of the imaging department to include 24/7 MRI services
 - ▶ expanded lab to include 2nd chemistry analyzer
 - ▶ Remodeled and expanded hospital café to accommodate more patients and guests
 - ▶ design changes to improve patient flow and throughput, enhance patient experience and safety, and allow for more flexibility and versatility of clinical space

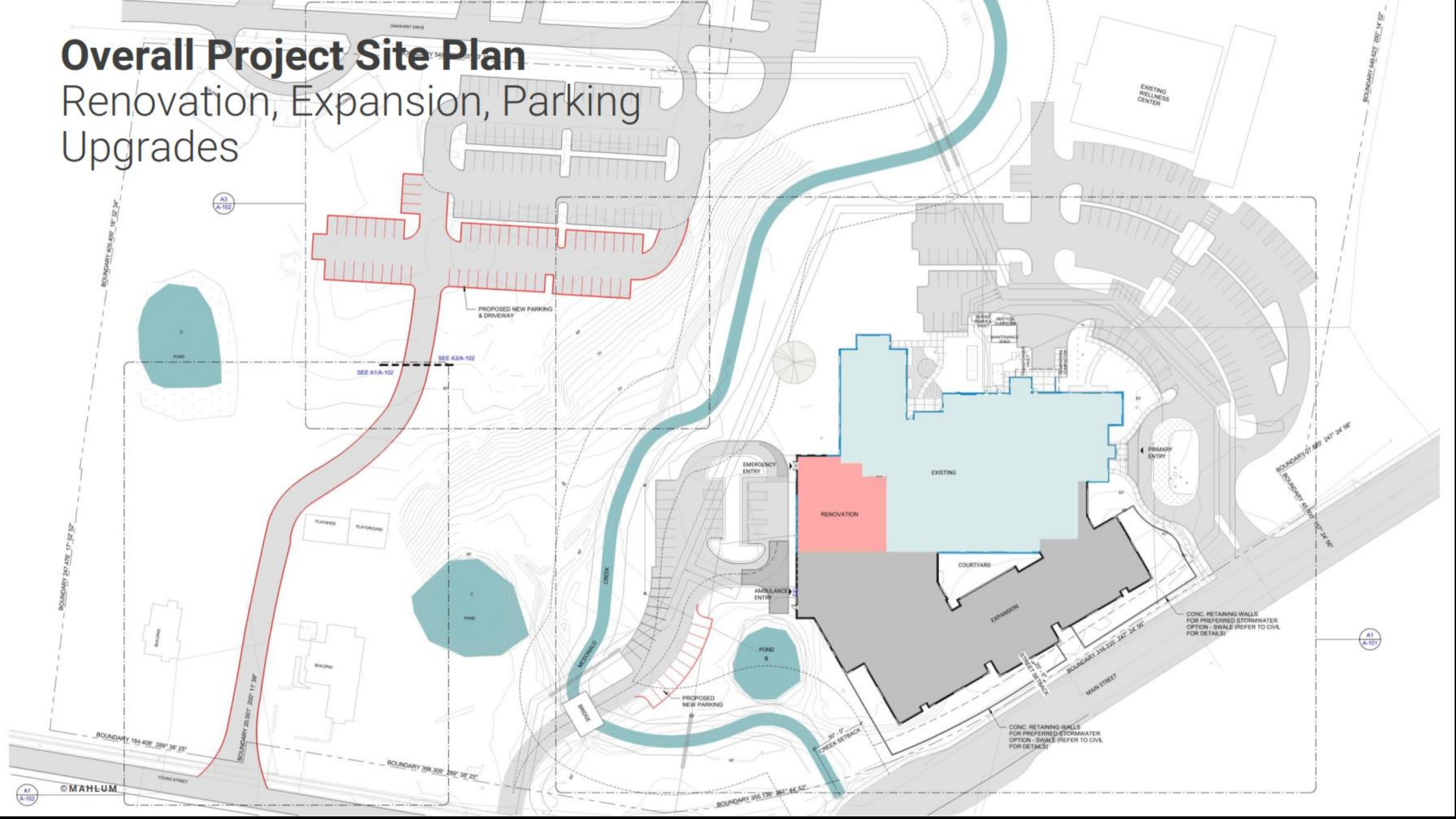
Future expansion zone:





Overall Project Site Plan

Renovation, Expansion, Parking Upgrades











Funding

- No Additional community tax or Levy being pursued !!
- The hospital expansion is anticipated to be \$55 million dollars funded through S&P revenue bonds
- Saving Lives Capital Campaign



2024 Strategic Priorities

Our Bold Vision

“Through SummitCare we will build the healthiest community in the Nation”





2024 STRATEGIC PRIORITIES AND GOALS

STRATEGIC PRIORITY: PEOPLE

Goal: Foster a culture of passion, performance and innovation that attracts, develops and retains the highest caliber providers and employees committed to our mission and vision.

2024 STRATEGIC PRIORITIES AND GOALS

STRATEGIC PRIORITY: STEWARDSHIP

Goal: Cultivate strategic growth and efficient operations, pursue sustainable funding and optimize assets and resources.

2024 STRATEGIC PRIORITIES AND GOALS

STRATEGIC PRIORITY: QUALITY & CLINICAL EXCELLENCE

Goal: Ensure we have a culture of safety, high reliability, and person-centered care, while enhancing quality and service excellence throughout the organization.



2024 STRATEGIC PRIORITIES AND GOALS

STRATEGIC PRIORITY: COMMUNITY

Goal: Through advocacy and collaboration, build purpose-driven relationships and partnerships to improve the well-being of our community, and inspire pride in Summit Pacific.

2024 STRATEGIC PRIORITIES AND GOALS

STRATEGIC PRIORITY: INNOVATION

Goal: Imagine, define and create alternative models to anticipate and address population health and wellness.

Vision in Action 2028

Summit Pacific, together with our community and partners, will positively impact the well-being of our youth by creating access to services, safe spaces and activities, that infuse a sense of hope and belonging, build resilience and inspire positive life choices.

Metric: **Measurable improvement in multi-factor wellbeing score by 2028**

**Board Process Objective/Measure Toward
VISION IN ACTION 2028**

We will partner with city, school and public health leadership in our district to establish a single measure of success, focused on supporting our youth, that we can strive to achieve together as a community.





“Only those who dare to fail greatly can ever achieve greatly.”

– Robert F. Kennedy



Questions